



**De Nora Group  
Interim Condensed  
Consolidated Financial  
Statements as of  
September 30, 2022**



## Interim consolidated statement of financial position

	Notes	As of September 30, 2022	<i>of which with related parties</i> <i>(in € thousands)</i>	As of December 31, 2021	<i>of which with related parties</i>
<b>ASSETS</b>					
Goodwill and other intangible assets	16	145,852		132,805	
Property, plant and equipment	17	180,766		167,627	
Equity-accounted investees	18	120,183		121,785	
Financial assets, including derivatives	19	4,471		5,421	
Deferred tax assets		27,642		29,430	
Other receivables	20	11,643	52	10,313	52
<b>Total non current assets</b>		<b>490,557</b>		<b>467,381</b>	
Inventory	21	326,184		233,033	
Financial assets, including derivatives	19	3,435		478	
Current tax assets	22	9,483	376	20,965	376
Construction contracts	23	29,555		22,037	
Trade receivables	24	136,156	10,407	139,974	21,637
Other receivables	20	30,193		29,028	
Cash and cash equivalents	25	280,635		73,843	
<b>Total current assets</b>		<b>815,641</b>		<b>519,358</b>	
<b>TOTAL ASSETS</b>		<b>1,306,198</b>		<b>986,739</b>	
<b>EQUITY AND LIABILITIES</b>					
Share capital		18,268		16,786	
Reserves		655,236		366,977	
Profit for the period		63,940		66,696	
<b>Equity attributable to shareholders of the Parent</b>		<b>737,444</b>		<b>450,459</b>	
Share capital and reserves attributable to non-controlling interest		3,637		3,754	
Profit for the period attributable to non-controlling interest		(48)		(251)	
<b>Equity attributable to non-controlling interest</b>		<b>3,589</b>		<b>3,503</b>	
<b>TOTAL EQUITY</b>	26	<b>741,033</b>		<b>453,962</b>	
Employee benefits	27	21,481		26,036	
Provisions for risks and charges	28	2,945		2,336	
Deferred tax liabilities		28,667		29,276	
Financial liabilities, net of current portion	29	274,005		3,784	
Trade payables	30	86		177	
Income tax payable	31	-		108	
Other payables	32	2,111	450	2,183	488
<b>Total non current liabilities</b>		<b>329,295</b>		<b>63,900</b>	
Provisions for risks and charges	28	18,430		18,769	
Financial liabilities	29	11,764		259,363	
Construction contracts	22	3,847		9,686	
Trade payables	30	72,903	794	61,425	969
Income tax payable	31	19,806	1,786	27,392	1,786
Other payables	32	109,120	37,396	92,242	27,240
<b>Total current liabilities</b>		<b>235,870</b>		<b>468,877</b>	
<b>TOTAL EQUITY AND LIABILITIES</b>		<b>1,306,198</b>		<b>986,739</b>	

## Interim consolidated income statement

	Notes	Nine months 2022	<i>of which with related parties</i>	Nine months 2021	<i>of which with related parties</i>
<i>(in € thousands)</i>					
Revenues	4	616,627	99,587	406,115	66,378
Change in inventory of finished goods and work in progress	5	37,926		40,871	
Other income	6	3,272	570	2,635	588
Costs for raw materials, consumables, supplies and goods	7	(297,842)	(726)	(200,112)	(234)
Personnel expenses	8	(118,127)	(21,799)	(85,574)	(4,224)
<i>Management Incentive Plan</i>	8	(19,360)	(17,979)	-	-
Costs for services	9	(111,702)	(404)	(79,042)	(319)
Other operating costs and expenses	10	(6,556)	(1)	(6,412)	-
Amortization and depreciation	16/17	(20,481)		(19,534)	
Impairment (losses)/revaluations and provisions for risks and charges	11	(5,806)		(1,319)	
<b>Operating profit</b>		<b>97,311</b>		<b>57,628</b>	
Share of profit of equity-accounted investees	18	(4,240)		4,048	
Finance income	12	30,610		8,935	
Finance expenses	13	(26,393)	(1)	(10,919)	-
<b>Profit before tax</b>		<b>97,288</b>		<b>59,692</b>	
Income tax expense	14	(33,397)		(17,399)	
<b>Profit for the period</b>		<b>63,891</b>		<b>42,293</b>	
Attributable to:					
<i>Parent company shareholders</i>		<i>63,939</i>		<i>42,039</i>	
<i>Non-controlling interests</i>		<i>(48)</i>		<i>254</i>	
<b>Basic and diluted earnings per share ordinary (in Euro)</b>	<b>15</b>	0.34		-	
<b>Basic and diluted earnings per share A, B, C shares (in Euro)</b>	<b>15</b>	-		0.24	
<b>Basic and diluted earnings per share D shares (in Euro)</b>	<b>15</b>	-		0.02	

## Interim consolidated statement of comprehensive income

	Nine months 2022	Noine months 2021
	<i>(in € thousands)</i>	
<b>Profit for the period</b>	<b>63,891</b>	<b>42,293</b>
<b>Items that will not be reclassified to profit or loss:</b>		
Actuarial reserve	6,514	(13)
Tax effect	(1,883)	3
<b>Total items that will not be reclassified to profit or loss, net of the tax effect (A)</b>	<b>4,631</b>	<b>(10)</b>
<b>Items that may be reclassified subsequently to profit or loss</b>		
Effective portion of the change in fair value of financial instruments hedging cash flows	(219)	935
Change in fair value of financial assets	114	23
Translation reserve	22,703	7,442
Tax effect	10	(228)
<b>Total items that may be reclassified subsequently to profit or loss, net of the tax effect (B)</b>	<b>22,608</b>	<b>8,172</b>
<b>Total other comprehensive income net of the tax effects (A + B)</b>	<b>27,239</b>	<b>8,162</b>
<b>Total comprehensive income</b>	<b>91,130</b>	<b>50,455</b>
<i>Attributable to</i>		
<i>Parent company shareholders</i>	<i>91,044</i>	<i>50,070</i>
<i>Non-controlling interests</i>	<i>86</i>	<i>385</i>

## Interim consolidated statement of cash flows

	Notes	Nine months 2022	<i>of which with related parties</i> <i>(in € thousands)</i>	Nine months 2021	<i>of which with related parties</i>
<b>Cash flows from operating activities</b>					
Profit for the period		63,891		42,293	
<i>Adjustments for:</i>					
Amortization and depreciation	16/17	20,481		19,534	
Impairment losses/(reversal) of property, plant and equipment	11	2,818		(240)	
Management Incentive Plan	8	19,360	17,679	-	
Net finance expenses	12/13	(4,217)		1,984	
Share of profit of equity-accounted investees	18	4,240	4,240	(4,048)	(4,048)
(Gains) losses on the sale of property, plant and equipment and intangible assets	6/10	200		847	
Income tax expense	14	33,397		17,399	
Change in inventory	21	(80,488)		(130,829)	
Change in trade receivables and construction contracts	23/24	1,075	11,344	(6,226)	(3,283)
Change in trade payables	30	9,315	(186)	11,834	(4)
Change in other receivables/payables	20/32	8,692	10,044	8,009	8,493
Change in provisions and employee benefits	27/28	(1,231)		1,311	
<b>Cash flows generated by/(used in) operating activities</b>		<b>77,532</b>		<b>(38,132)</b>	
Net interest and net other finance expenses paid		(4,373)		(3,367)	
Income tax paid		(28,530)		(14,352)	
<b>Net cash flows generated by/(used in) operating activities</b>		<b>44,629</b>		<b>(55,851)</b>	
<b>Cash flows from investing activities</b>					
Sales of property, plant and equipment and intangible assets	16/17	490		750	
Investments in property, plant and equipment	17	(24,016)		(12,652)	
Investments in intangible assets	16	(5,156)		(4,793)	
Investments in associates	19	(17)	(17)	-	-
Acquisitions		-		(6,352)	
<b>Net cash flows generated by/(used in) investing activities</b>		<b>(28,699)</b>		<b>(23,048)</b>	
<b>Cash flows from financing activities</b>					
Share capital increase	26	196,581		18,090	
New loans	29	272,750		106,355	
Repayments of loans	29	(259,157)		(667)	
Increase (decrease) in other financial liabilities	29	(1,496)		(1,084)	
(Increase) decrease in financial assets	19	(1,370)		2,109	
Dividends paid	26	(20,000)		(60,000)	
<b>Net cash flows generated by/(used in) financing activities</b>		<b>187,308</b>		<b>64,803</b>	
<b>Net increase (decrease) in cash and cash equivalents</b>		<b>203,238</b>		<b>(14,095)</b>	
Opening cash and cash equivalents	25	73,843		75,658	
Exchange rate gains/(losses)		3,554		1,240	
<b>Closing cash and cash equivalents</b>	25	<b>280,635</b>		<b>62,803</b>	

## Interim statement of changes in the net consolidated equity

<i>(in € thousands)</i>	Notes	Share capital	Legal reserve	Share premium	Retained earnings	Translation reserve	Other reserves	Profit for the period	Equity attributable to the Parent company shareholders	Equity attributable to non controlling interests	Total Equity
<b>Balance as of December 31, 2020</b>		<b>16,569</b>	<b>3,314</b>	<b>7,042</b>	<b>367,955</b>	<b>(8,621)</b>	<b>(9,321)</b>	<b>32,634</b>	<b>409,572</b>	<b>3,546</b>	<b>413,118</b>
<b><i>Transactions with shareholders:</i></b>											
Share capital increase		217		17,873					18,090		<b>18,090</b>
Allocation of profit for 2020			43		32,591			(32,634)			-
Distribution of Dividends					(60,000)				(60,000)		<b>(60,000)</b>
<b><i>Other movements</i></b>							9,828		9,828		<b>9,828</b>
<b><i>Comprehensive income statement:</i></b>											
Profit for the period								42,039	42,039	254	<b>42,293</b>
Actuarial reserve							(10)		(10)		<b>(10)</b>
Effective portion of the change in fair value of financial instruments hedging cash flows							715		715		<b>715</b>
Change in fair value of financial assets							14		14	1	<b>15</b>
Translation reserve						7,312			7,312	130	<b>7,442</b>
<b>Balance as of September 30, 2021</b>	<b>26</b>	<b>16,786</b>	<b>3,357</b>	<b>24,915</b>	<b>340,546</b>	<b>(1,309)</b>	<b>1,266</b>	<b>42,039</b>	<b>427,560</b>	<b>3,931</b>	<b>431,491</b>
<b>Balance as of December 31, 2021</b>	<b>26</b>	<b>16,786</b>	<b>3,357</b>	<b>24,915</b>	<b>340,546</b>	<b>5,563</b>	<b>(7,404)</b>	<b>66,696</b>	<b>450,459</b>	<b>3,503</b>	<b>453,962</b>
<b><i>Transactions with shareholders:</i></b>											
Share capital increase		1,482		198,518			(3,419)		196,581		<b>196,581</b>
Allocation of profit for 2021					66,696			(66,696)			-
Distribution of Dividends					(20,000)				(20,000)		<b>(20,000)</b>
<b><i>Other movements</i></b>							19,360		19,360		<b>19,360</b>
<b><i>Comprehensive income statement:</i></b>											
Profit for the period								63,939	63,939	(48)	<b>(63,891)</b>
Actuarial reserve							4,631		4,631		<b>4,631</b>
Effective portion of the change in fair value of financial instruments hedging cash flows							(182)		(182)		<b>(182)</b>
Change in fair value of financial assets							(10)		(10)	97	<b>87</b>
Translation reserve						22,666			22,366	37	<b>22,703</b>
<b>Balance as of September 30, 2022</b>	<b>26</b>	<b>18,268</b>	<b>3,357</b>	<b>223,433</b>	<b>387,242</b>	<b>28,229</b>	<b>12,976</b>	<b>63,939</b>	<b>737,444</b>	<b>3,589</b>	<b>741,033</b>

# EXPLANATORY NOTES TO THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS AS OF SEPTEMBER 30, 2022

## A. GENERAL INFORMATION

### 1. GENERAL INFORMATION

Industrie De Nora S.p.A. (hereinafter the "**Company**" or "**IDN**" and together with its subsidiaries the "**Group**" or the "**De Nora Group**") is a joint-stock company incorporated and registered in Italy at the Companies Register Office of Milan. The Company, with registered office at Via Bistolfi 35 - Milan, Italy, has been listed on Euronext Milan since June 30, 2022.

Please note that these Condensed Consolidated Interim Financial Statements for the nine months ended September 30, 2022 (hereinafter the "**Condensed Consolidated Interim Financial Statements**") were approved by the Company's Board of Directors on November 8, 2022.

### 2. SUMMARY OF THE ACCOUNTING PRINCIPLES ADOPTED AND THE CRITERIA ADOPTED FOR THE PREPARATION OF THE CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

#### 2.1 Criteria for the preparation of the Condensed Consolidated Interim Financial Statements

The De Nora Group has prepared these Condensed Consolidated Interim Financial Statements in accordance with International Financial Reporting Standards ("IFRS") issued by the International Accounting Standards Board ("IASB") and endorsed by the European Union and in accordance with IAS 34 - Interim Financial Reporting by applying the same accounting standards adopted in the preparation of the Consolidated Financial Statements as of December 31, 2021 and in effect as of September 30, 2022, hereinafter the "**IFRS**". The IFRS have been applied consistently in all the periods presented. These Condensed Consolidated Interim Financial Statements have been prepared in "condensed" form, i.e., with a significantly lower level of disclosure than required by IFRS, as permitted by IAS 34, and should therefore be read in conjunction with the Group's consolidated financial statements for the year ending December 31, 2021, prepared in accordance with IFRS and approved by the Board of Directors on February 18, 2022.

The Condensed Consolidated Interim Financial Statements consist of the interim consolidated statement of financial position, the interim consolidated income statement, the interim consolidated statement of comprehensive income, the interim statement of changes in the net consolidated equity, and the interim consolidated statement of cash flows, as well as the explanatory notes.

Assets and liabilities as of September 30, 2022 are compared with the consolidated statement of financial position as of December 31, 2021. The amounts in the consolidated income statement, consolidated statement of comprehensive income, statement of changes in the net consolidated equity, and consolidated statement of cash flows for the nine months ended September 30, 2022, are compared with the respective amounts for the nine months ended September 30, 2021.

The Group has chosen to present the consolidated income statement by the nature of the expenses, highlighting the interim results relating to the operating result and the result before tax.

The statement of financial position is prepared using the format whereby assets and liabilities are presented on a "current/non-current" basis. An asset is classified as current when:

- it is assumed that this activity is carried out, or is held for sale or consumption, in the normal course of the operating cycle;
- it is mainly owned for the purpose of trading it;
- it is assumed that it will take place within twelve months from the closing date of the period;

- it consists of cash and cash equivalents (unless it is forbidden to exchange it or use it to settle a liability for at least twelve months from the closing date of the financial year).

All other assets are classified as non-current. In particular, IAS 1 includes property, plant and equipment, intangible assets and long-term financial assets among non-current assets.

A liability is classified as current when:

- it is expected to be settled in the normal operating cycle;
- it is mainly owned for the purpose of trading it;
- it will be settled within twelve months from the closing date of the period;
- there is no unconditional right to defer its settlement for at least twelve months after the end of the financial year. The clauses of a liability that could, at the option of the counterparty, give rise to its settlement through the issue of equity instruments, do not affect its classification.

All other liabilities are classified by the company as non-current.

The operating cycle is the time that elapses between the acquisition of assets for the production process and their realisation in cash or cash equivalents. When the normal operating cycle is not clearly identifiable, its duration is assumed to be twelve months.

The consolidated statement of cash flows is prepared using the indirect method.

The statement of changes in the consolidated equity shows the changes in shareholders' equity items related to:

- the recognition of the result for the period and allocation of the result of the previous period;
- amounts relating to transactions with shareholders;
- all gains and losses, net of tax, which, as required by IFRS, are taken directly to equity (actuarial gains and losses arising from defined benefit plans and hedging reserves);
- changes in the fair value reserves relating to cash flow hedges, net of taxes;
- changes in the consolidation scope;
- the effect of the differences deriving from the conversion of the financial statements of foreign companies;
- changes in accounting policies.

The consolidated statement of comprehensive income presents, on a separate basis, the profit/(loss) for the period and any income and expense not recognised in the income statement, but is instead recognised directly in equity, in accordance with specific IFRS principles.

The Condensed Consolidated Interim Financial Statements have been drawn up in Euro, the Company's functional currency. The financial position and income statements, the explanatory notes and the tables are expressed in thousands of Euro, unless otherwise indicated.

The Condensed Consolidated Interim Financial Statements were prepared:

- on a going concern basis, as the Directors verified the absence of financial, management or other indicators that could indicate significant uncertainties about the Group's ability to meet its obligations in the foreseeable future and, in particular, in the 12 months following the closing date, as compared to the date of these interim financial statements. The assessments made confirm that the Group is able to operate in compliance with the going concern assumption and in compliance with financial covenants;



- according to the principle of accrual basis of accounting, in compliance with the principle of relevance and significance of the information, of the prevalence of substance over form and with a view to favouring consistency with future presentations. The assets and liabilities, costs and revenues are not offset against each other, unless this is permitted or required by IFRS;
- on the basis of the conventional historical cost criterion, except for the valuation of financial assets and liabilities in cases where the application of the fair value criterion is mandatory.

## 2.2 Accounting standards, amendments and interpretations that came into effect and applied as at January 1, 2022

The following new amendments were issued by the International Accounting Standards Board ("IASB") and adopted by the European Union, and are effective as of January 1, 2022:

- in May 2020, the IASB issued amendments to *IFRS 3 - Business Combinations* to update a reference in IFRS 3 to the *Conceptual Framework for Financial Reporting* without changing the accounting requirements for business combinations;
- in May 2020, the IASB issued amendments to IAS 16 - Property, Plant and Equipment. The amendments prohibit a company from deducting from the cost of property, plant and equipment, the amounts received from the sale of items produced while the company is preparing the asset for its intended use. Instead, a company should recognise such sales proceeds and the associated cost in the income statement;
- in May 2020, the IASB issued amendments to IAS 37 - Provisions, contingent liabilities and contingent assets, which specify what costs a company includes when assessing whether a contract will be loss-making;
- In May 2020, the IASB issued the *Annual Improvements to IFRSs 2018 - 2020 Cycle*. The improvements amended four standards with an effective date of January 1, 2022: (i) IFRS 1 - First-time Adoption of International Financial Reporting Standards, in relation to whether a subsidiary can measure cumulative translation differences using the amounts reported by its parent, (ii) IFRS 9 - Financial Instruments, in relation to what consideration an entity includes when applying the "10 percent" test for derecognition of financial liabilities, (iii) IAS 41 - Agriculture, in relation to the exclusion of tax cash flows in measuring the *fair value* of a biological asset, and (iv) IFRS 16 - Leases, in relation to an illustrative example of repayment for leasehold improvements.

These amendments did not result in any noteworthy impacts on the Condensed Consolidated Interim Financial Statements.

## 2.3 Accounting standards, amendments and interpretations not yet applicable

Accounting standards not yet applicable, as they have not been endorsed by the European Union

At the date of approval of these Condensed Consolidated Interim Financial Statements, the competent bodies of the European Union have not yet completed the approval process necessary for the adoption of the following accounting standards and amendments:

Accounting principle/amendment	Approved by the EU	Effective date
<i>Amendments to IFRS 17 (Insurance contracts): First application of IFRS 17 and IFRS 9 - Comparative information</i>	NO	January 1, 2023
<i>Amendments to IAS 1 Presentation of the Financial Statements: classification of liabilities as current or non-current</i>	NO	January 1, 2023
<i>Amendments to IAS 12 Income taxes: deferred taxes relating to assets and liabilities deriving from a "Single Transaction"</i>	NO	January 1, 2023

Accounting standards issued by the IASB but not applied in advance by the Group

At the date of approval of these Condensed Consolidated Interim Financial Statements, the competent bodies of the European Union have approved the adoption of the following accounting standards and amendments, which have not been adopted in advance by the Group.

Accounting principle/amendment	Approved by the EU	Effective date
<i>IFRS 17 (Insurance contracts), including amendments to IFRS 17</i>	YES	January 1, 2023
<i>Amendments to IAS 1 Presentation of the Financial Statements and to IFRS Practice Statement 2: information on accounting policies</i>	YES	January 1, 2023
<i>Amendments to IAS 8 Accounting standards, changes in accounting estimates and errors: definition of accounting estimates</i>	YES	January 1, 2023

No impacts are expected on the Group's Condensed Consolidated Interim Financial Statements, from the future application of these accounting standards or amendments.

## 2.4 Structure, content and consolidation methods

The Condensed Consolidated Interim Financial Statements include the economic and financial position of the Company and its subsidiaries, prepared on the basis of the related accounting situations and, where applicable, appropriately adjusted to make them compliant with IFRS.

As of September 30, 2022, the financial statements of the companies in which the Company directly or indirectly has control have been consolidated using the "full consolidation method", through the full assumption of the assets and liabilities and the costs and revenues of the subsidiaries. Companies that are jointly controlled by the Group, in accordance with IFRS 11, and those in which the Group exercises significant influence are measured using the "equity method", which foresees the initial recognition of the equity investment at cost and the subsequent adjustment of its carrying amount to reflect the investor's share of the related company's profits or losses after the acquisition date.

The companies included in the consolidation scope at September 30, 2022 are as follows:

Company	Registered office	Currency	Share capital as of 30.06.2022		% interest De Nora Group		Consolidation criterion
			in local currency	in Euro	as of 30.06.2022	as of 31.12.2021	
Oronzio De Nora International BV - NETHERLANDS:	Basisweg 10 - 1043 AP Amsterdam - The Netherlands	Euro	4,500,000.00	4,500,000.00	100%	100%	line-by-line
*De Nora Deutschland GmbH - GERMANY	Industriestrasse 17 63517 Rodenbach - GERMANY	Euro	100,000.00	100,000.00	100%	100%	line-by-line
*De Nora India Ltd - INDIA	Plot Nos. 184, 185 & 189 Kundaim Industrial Estate Kundaim 403 115, Goa, INDIA	INR	53,086,340.00	668,383.25	53.67%	53.67%	line-by-line
*De Nora Permelec Ltd - JAPAN:	2023-15 Endo, Fujisawa City - Kanagawa Pref. 252 - JAPAN	JPY	90,000,000.00	638,252.61	100%	100%	line-by-line
*De Nora Hong Kong Limited - HONG KONG	Unit D-F 25/F YHC Tower 1 Sheung YUET Road Kowllon Bay KL - HONG KONG	HKD	100,000.00	13,068.31	100%	100%	line-by-line

De Nora do Brasil Ltda - BRAZIL	Avenida Jerome Case No. 1959 Eden - CEP 18087-220 - Sorocoba/SP- BRAZIL	BRL	9,662,257.00	1,837,489.92	100%	100%	line-by-line
De Nora Elettrodi (Suzhou) Ltd - CHINA:	No. 113 Longtan Road, Suzhou Industrial Park 215126, CHINA	USD	25,259,666.00	25,912,665.16	100%	100%	line-by-line
*De Nora China - Jinan Co Ltd - CHINA	Building 3, No.5436, Wenquan Rd., Lingang Development Zone, Licheng District, Jinan City, Shandong Province PR CHINA	CNY	15,000,000.00	2,162,380.35	100%	100%	line-by-line
*De Nora Glory (Shanghai) Co Ltd - CHINA	No. 2277 Longyang Rd. Unit 1605 Yongda Int'l Plaza - Shanghai - CHINA	CNY	1,000,000.00	144,158.69	80%	80%	line-by-line
De Nora Italy S.r.l. - ITALY	Via L.Bistolfi, 35 - 20134 Milan - ITALY	Euro	5,000,000.00	5,000,000.00	100%	100%	line-by-line
De Nora ISIA S.r.l. - ITALY	Banchina Molini 8 - 30175 Venice - ITALY	Euro	200,000.00	200,000.00	100%	100%	line-by-line
De Nora Water Technologies Italy S.r.l. - ITALY:	Via L.Bistolfi, 35 - 20134 Milan - ITALY	Euro	78,000.00	78,000.00	100%	100%	line-by-line
*De Nora Water Technologies FZE – DUBAI	Office No: 614, Le Solarium Tower, Dubai Silicon Oasis - DUBAI	AED	250,000.00	69,832.40	100%	100%	line-by-line
De Nora Holding UK Ltd. – ENGLAND:	c/o hackwood Secretaries Limited, One silk Street, London UK, EC2Y8HQ - ENGLAND	Euro	19.00	19.00	100%	100%	line-by-line
*De Nora Water Technologies UK Services Ltd. – ENGLAND	De Nora Water Technologies UK Services Ltd Arley Drive, Birch Coppice Business Park; Tamworth, Warwickshire - ENGLAND	GBP	7,597,918.00	8,604,663.65	100%	100%	line-by-line
*De Nora Holdings US Inc. – USA:	7590 Discovery Lane, Concord, OH 4407 - USA	USD	10.00	10.26	100%	100%	line-by-line
*De Nora Tech LLC – USA	7590 Discovery Lane, Concord, OH 4407 - USA	USD	no share capital	-	100%	100%	line-by-line
*De Nora Water Technologies LLC - USA:	3000 Advance Lane 18915 - Colmar - PA - USA	USD	968,500.19	993,537.33	100%	100%	line-by-line
*De Nora Water Technologies (Shanghai) Co. Ltd - CHINA	2277 Longyang Road, Unit 305 Yongda International Plaza - 201204 - Pudong Shanghai - CHINA	CNY	16,780,955.00	2,419,120.49	100%	100%	line-by-line
*De Nora Water Technologies Ltd. - ENGLAND:	c/o hackwood Secretaries Limited, One silk Street, London UK, EC2Y8HQ - ENGLAND	GBP	1.00	1.13	100%	100%	line-by-line
*De Nora Water Technologies (Shanghai) Ltd - CHINA	No 96 Street A0201 Lingang Marine Science Park, Pudong New District, Shanghai - CHINA	CNY	7,757,786.80	1,118,352.38	100%	100%	line-by-line
*De Nora Marine Technologies LLC – USA	1110 Industrial Blvd., Sugar Land, TX 77478 - USA	USD	no share capital	-	100%	100%	line-by-line
*De Nora Neptune LLC – USA	305 South Main Street, Fort Stockton, Texas 76735 - USA	USD	no share capital	-	80%	80%	line-by-line
Capannoni S.r.l. - ITALY:	Via L.Bistolfi, 35 - 20134 Milan - ITALY	Euro	8,500,000.00	8,500,000.00	100%	100%	line-by-line

*Capannoni LLC - USA	7590 Discovery Lane, Concord, OH 4407 - USA	USD	3,477,750.00	3,567,654.90	100%	100%	line-by-line
De Nora Italy Hydrogen Technologies S.r.l - ITALY	Via L.Bistolfi, 35 - 20134 Milan - ITALY	Euro	10,000.00	10,000.00	90%	-	line-by-line
ThyssenKrupp Nucera AG & Co. KGaA - GERMANY	Germany	Euro	100,000,000.00	100,000,000.00	34%	34%	equity
*ThyssenKrupp Nucera Italy S.r.l. - ITALY	Italy	Euro	1,080,000.00	1,080,000.00	34%	34%	equity
*ThyssenKrupp Nucera Australia Pty. - Australia	Australia	AUD	500,000.00	128,086.57	34%	34%	equity
*ThyssenKrupp Nucera Japan Ltd. - JAPAN	Japan	JPY	150,000,000.00	1,063,754.34	34%	34%	equity
*ThyssenKrupp Uhde Chlorine Engineers Co Ltd - CHINA	China	CNY	20,691,437.50	2,982,850.52	34%	34%	equity
*ThyssenKrupp Nucera USA Inc. - USA	USA	USD	700,000.00	718,096.02	34%	34%	equity
TK Nucera Management AG	Germany	Euro	50,000.00	50,000.00	34%	-	equity

It should be noted that the scope of consolidation as of September 30, 2022 has changed in relation to December 31, 2021 due to the following:

- effective January 1, 2022, the subsidiary De Nora UV Technologies, LLC, was dissolved by transferring its net assets partly to De Nora Marine Technologies LLC and partly to De Nora Water Technologies LLC, to pursue a better organisation of the different businesses;
- the incorporation, on May 27, 2022, of De Nora Italy Hydrogen Technologies S.r.l, based in Milan, a company 90% owned by Industrie De Nora S.p.A. and the remaining 10% by Snam S.p.A.;
- the new associated company TK Nucera Management AG, 34% owned by IDN S.p.A., was also incorporated during the first half of the year.

The following table shows the spot exchange rates, against the Euro, for the major currencies in which the Group operates, as of September 30, 2022 and December 31, 2021:

	<b>Exchange rate at September 30, 2022</b>	<b>Exchange rate at December 31, 2021</b>
<b>Currency</b>		
US Dollar	0.9748	1.1326
Japanese Yen	141.0100	130.38
Indian Rupee	79.4250	84.2292
Chinese Yuan Renminbi	6.9368	7.1947
Brazilian Real	5.2584	6.3101
GB Pound	0.8830	0.8402

The following table shows the average exchange rates, against the Euro, for the major currencies in which the Group operates for the nine-month periods ended September 30, 2022 and 2021:

	<b>Average exchange rate for the first nine months ended September 30</b>	
	<b>2022</b>	<b>2021</b>
<b>Currency</b>		
US Dollar	1.0629	1.1963
Japanese Yen	136.2117	129.8381
Indian Rupee	82.2556	88.0502
Chinese Yuan Renminbi	7.0215	7.7384
Brazilian Real	5.4599	6.3776
GB Pound	0.8477	0.8637



## **2.5 Accounting standards and criteria**

The main recognition, classification and valuation criteria and accounting policies adopted for the preparation of the Condensed Consolidated Interim Financial Statements are uniform to those adopted for the preparation of the Consolidated Financial Statements as of December 31, 2021 to which reference is therefore made, except for the adaptations required by the nature of the interim reporting and the provisions contained in the following documents:

- Amendments to IFRS 3 Business Combinations; IAS 16 Property, Plant and Equipment; IAS 37 Provisions, contingent liabilities and contingent assets; and
- Annual improvement cycle 2018-2020.

Both documents were issued by the IASB on May 14, 2020, and their provisions are effective for financial years beginning January 1, 2022.

The Group has not adopted early any standard, interpretation or improvement issued but not yet in effect.

Furthermore, income taxes for the period are determined on the basis of the best possible estimate in relation to the available information and on the reasonable expectation of the year's performance until the end of the tax period.

Estimates and assumptions used to draw up these Condensed Consolidated Interim Financial Statements are consistent with the ones used for the preparation of the Consolidated Financial Statements as of December 31, 2021 to which reference is therefore made.

## **3. OTHER INFORMATION**

### **3.1 Seasonality**

The Group's activities show no significant seasonal or cyclical variations.

### **3.2 Russia-Ukraine conflict**

The Group did not encounter any significant critical issues attributable to the ongoing Russia-Ukraine conflict in terms of procurement, production and sales. As of September 30, 2022, the Group's main suppliers of strategic materials are located outside Russia and Ukraine. Group customers located in the area affected by the conflict accounted for 2,5 % of Group revenues for the nine months ended September 30, 2022 (1.2% for the year ended December 31, 2021). As of September 30, 2022, the exposure to Russian and Ukrainian customers amounted to approximately Euro 0,6 million. In October, following new invoices issued for Euro 1,4 million, total receivables amount to Euro 2 million and it does not present at the moment a risk of non-collection.

However, it cannot be ruled out that the continuation of a situation of military conflict in Ukraine and the increase in tensions between Russia and the countries in which the Group operates could negatively affect global macroeconomic conditions and the economies of those countries, leading to a possible contraction in demand and a consequent decrease in production levels, also taking into account the continuous evolution of the sanctions framework, which is constantly monitored by the Group's management.

## NOTES TO THE MAIN FINANCIAL STATEMENTS ITEMS - CONDENSED CONSOLIDATED INTERIM INCOME STATEMENT

### 4. Revenues

The following table details revenues from contracts with customers by type for the nine-month periods ended September 30, 2022 and 2021:

	Nine months ended September 30,	
	2022	2021
	<i>(in € thousands)</i>	
Sales of electrodes	349,829	184,969
,Sales of systems	20,180	24,077
After-market and other sales	200,999	150,195
Change in construction contracts	45,619	46,874
<b>Total</b>	<b>616,627</b>	<b>406,115</b>

Revenues for the nine months ended September 30, 2022, amounted to Euro 616,627 thousand (Euro 406,115 thousand for the nine months ended September 30, 2021). The increase of Euro 210,512 thousand (or 51.8%, 44.6% at constant exchange rates)<sup>1</sup> can be attributed to an increase in volumes and, with reference to certain revenue lines, to an increase in prices applied to customers related to the increase in the purchase prices of raw materials and in particular of certain noble metals.

Revenue is analysed in detail, by geographical area, here below:

	Nine months ended September 30,	
	2022	2021
	<i>(in € thousands)</i>	
Europe, Middle East, Africa and India (EMEIA)	184,338	104,185
North and South America (AMS)	214,343	125,564
Asia and South Pacific (ASIA)	217,946	176,366
<b>Total</b>	<b>616,627</b>	<b>406,115</b>

For the nine months ended September 30, 2022, almost all of the obligations to be fulfilled by the Group refer to contracts with a duration of less than 12 months.

### 5. Change in inventory of finished goods and work in progress

For the nine months ended September 30, 2022, the Group had a positive change in inventories of semi-finished and finished products of Euro 37,926 thousand (Euro 40,871 thousand for the nine months ended September 30, 2021).

### 6. Other income

The table below shows the detail of other income for the nine-month periods ended September 30, 2022 and 2021:

	Nine months ended September 30,	
	2022	2021
	<i>(in € thousands)</i>	
Sundry income	2,604	2,091
R&D grants	468	352
R&D income	116	100
Gain on sale of non-current assets	49	16
Insurance refund	35	76
<b>Total</b>	<b>3,272</b>	<b>2,635</b>

Other income mainly refers to income from ancillary operations.

<sup>1</sup> Determined by converting data in currencies other than the Euro for the nine months ended September 30, 2022 at historical exchange rates for the nine months ended September 30, 2021.

## 7. Costs for raw materials, consumables, supplies and goods

The table below shows the cost for raw materials, consumables, supplies and goods for the nine-month periods ended September 30, 2022 and 2021:

	Nine months ended September 30,	
	2022	2021
	<i>(in € thousands)</i>	
Purchase of raw materials	263,087	241,225
Change in inventory	(34,302)	(99,217)
Purchase of semi-finished and finished goods	62,803	54,105
Purchase of consumables and supplies	10,882	6,581
Purchase of packaging material	1,349	804
Other purchases and related charges	70	337
(Capitalized costs)	(6,047)	(3,723)
<b>Total</b>	<b>297,842</b>	<b>200.112</b>

Capitalised costs refer to costs incurred by the Group companies for the internal development of projects and products that meet the requirements for capitalisation.

## 8. Personnel expense

The table below shows the detail of personnel expenses for the nine-month periods ended September 30, 2022 and 2021:

	Nine months ended September 30,	
	2022	2021
	<i>(in € thousands)</i>	
Wages and salaries	81,476	69,668
Management Incentive Plan	19,360	-
Social security contributions	16,876	14,839
Post-employment benefits and other pension plans	1,808	1,791
Other personnel net (income)/expenses	1,866	2,056
(Capitalized costs)	(3,259)	(2,780)
<b>Total</b>	<b>118,127</b>	<b>85,574</b>

Personnel expenses amounted to Euro 118,127 thousand for the nine months ended September 30, 2022 (Euro 85,574 thousand for the nine months ended September 30, 2021) with an increase compared to the nine months of the previous year amounting to Euro 32,553 thousand, mainly due to the recognition of the cost related to MIP Incentive Plan.

The MIP Incentive Plan item refers to the costs related to the amendments made to the 2021 MIP Incentive Plan, as communicated by the Group to the beneficiaries on April 11, 2022, which provide, in the event of successful listing by December 31, 2022, among other things, (i) the modification of certain lock-up obligations with regard to certain categories of beneficiaries in relation to the ordinary shares resulting from the conversion of category C shares and category D shares granted to them under the 2021 MIP Plan, including the elimination of the "guaranteed minimum value" of the shares subject to lock-up, and (ii) the commitment to grant additional ordinary shares as compensation for the waivers listed on point (i). At the placement price a total of 10.676.594 ordinary shares have been granted to MIP beneficiaries.

The changes introduced resulted in an increase in the fair value of the incentive plan of Euro 19,360 thousand. Valuation of the incremental fair value as of the modification date (April 11, 2022) was carried out using an option pricing model methodology (Monte Carlo), based on the following parameters and assumptions:

- the enterprise value was determined according to the discounted cash flows methodology based on the business plan;
- the risk-free rate curve was determined using liquid interbank instruments;
- the probability of realisation of the exit event (listing) was estimated to be 90% by December 31, 2022; 5% by December 31, 2023; 5% by December 31, 2024;
- volatility was estimated to be 19.4%, based on the historical series of the MSCI Chemicals Global Index;
- the dividend yield was estimated to be in the range of 1.03% to 0.93%.

The higher fair value, amounting to Euro 19,360 thousand, was accounted for in the second quarter as it accrued following the listing of the Company on June 30. The charge to the income statement accounted for in personnel expenses was recognised with a corresponding offset in Other reserves in equity.

Capitalised costs refer to costs incurred by the Group companies for the internal development of projects and products that meet the requirements for capitalisation.

"Other net personnel costs/(income)" amounting to Euro 1,866 thousand (Euro 2,056 thousand for the nine months ended September 30, 2021), are mainly related to charges and incentives for termination of personnel, costs for medical and insurance coverage, and expatriate benefits.

The following table shows the average number of Group employees for the nine-month periods ended September 30, 2022 and 2021.

	<b>Nine months ended September 30,</b>	
	<b>2022</b>	<b>2021</b>
<b>Average number of employees</b>	1,789	1,712

## 9. Costs for services

The table below shows the detail of costs for services for the nine-month periods ended September 30, 2022 and 2021:

	<b>Nine months ended September 30,</b>	
	<b>2022</b>	<b>2021</b>
	<i>(in € thousands)</i>	
Outsourcing expenses	39,401	32,784
Consultancies		
- Production and technical assistance	10,582	4,729
- Selling	229	175
- Legal, tax, administrative and ICT	12,471	6,685
- M&A and Business development	184	111
Utilities/Telephony	7,678	5,669
Maintenance	10,849	9,374
Travel expenses	5,476	2,695
R&D	771	418
Statutory auditors' fees	102	90
Insurance	2,912	1,984
Rents and other lease expenses	1,957	1,660
Commissions and royalties	5,304	2,602
Freight	8,458	5,721
Waste disposal, office cleaning and security	2,383	2,055
Promotional, advertising and marketing expenses	1,297	631
Patents and trademarks	1,071	733
Canteen, training and other personnel expenses	2,227	1,494
Other	15,605	2,378
(Capitalized costs)	(17,257)	(2,946)
<b>Total</b>	<b>111,702</b>	<b>79,042</b>

Costs for services amounted to Euro 111,702 thousand for the nine months ended September 30, 2022 (Euro 79,042 thousand for the nine months ended September 30, 2021) and mainly related to outsourcing expenses, consultancy, utilities, maintenance and transport costs.

Capitalised costs refer to costs incurred by the Group companies for the internal development of projects and products.

## 10. Other operating expenses

The table below shows the detail of other operating expenses for the nine-month periods ended September 30, 2022 and 2021:



	Nine months ended September 30,	
	2022	2021
	<i>(in € thousands)</i>	
Indirect taxes and duties	4,871	3,911
Losses on sale of non-current assets	249	863
Other miscellaneous expenses	1,436	1,638
<b>Total</b>	<b>6,556</b>	<b>6,412</b>

Other operating expenses amounted to Euro 6,556 thousand for the nine months ended September 30, 2022 (Euro 6,412 thousand for the nine months ended September 30, 2021).

## 11. Impairment (losses)/revaluations and provisions for risks and charges

The following table shows the detail of the item impairment (losses)/revaluations of non-current assets and provisions for the nine-month periods ended September 30, 2022, and 2021:

	Nine months ended September 30,	
	2022	2021
Net provisions for risks and charges	1.789	1.653
Net bad debt provision	1.199	(93)
Write downs/(Reinstatements) of Value of Property, Plant and Equipment	2.818	(241)
<b>Total</b>	<b>5.806</b>	<b>1.319</b>

The write-down of Euro 2,818 thousand refers to plant and machinery used in hydraulic fracturing activities (so-called *Fracking*) following the assessment of their effective utilization against current market prospects. The related Cash Generating Unit is part of Water Technologies segment.

## 12. Finance income

The table below shows the detail of financial income for the nine-month periods ended September 30, 2022, and 2021:

	Nine months ended September 30,	
	2022	2021
	<i>(in € thousands)</i>	
Exchange rate gains	24,463	7,712
Fair value (positive) on financial instrument	5,738	900
Income from non-current financial assets	1	8
Financial income from banks/financial receivables	273	224
Interest on trade receivables	-	2
Other finance income	135	89
<b>Total</b>	<b>30,610</b>	<b>8,935</b>

## 13. Finance expenses

The table below shows the detail of financial expenses for the nine-month periods ended September 30, 2022, and 2021:

	Nine months ended September 30,	
	2022	2021
	<i>(in € thousands)</i>	
Bank interest and interest on loans and borrowings	4,118	3,332
Exchange rate losses	15,887	3,518
Fair value (negative) on financial instruments	5,073	3,178
Finance expenses on personnel costs	199	114
Bank fees	711	448
Other finance expenses	405	329
<b>Total</b>	<b>26,393</b>	<b>10,919</b>

The adjustment of financial instruments to fair value is mainly related to derivative financial instruments to hedge exchange rate fluctuations. Therefore, the performance of this item should be read in conjunction with the performance of exchange rate gains and losses for the respective nine-month periods ended September 30, 2022, and 2021.

For the nine-month periods ended September 30, 2022, and 2021, Other financial expenses mainly include interest related to lease contracts and bank guarantee expenses.

#### 14. Income tax expense

The table below shows the detail of income tax expense for the nine-month periods ended September 30, 2022, and 2021:

	<b>Nine months ended September 30,</b>	
	<b>2022</b>	<b>2021</b>
	<i>(in € thousands)</i>	
Current taxes	32,902	20,739
Deferred taxes	(308)	(3.394)
Prior years taxes	803	54
<b>Total</b>	<b>33,397</b>	<b>17,399</b>

#### 15. Earnings per share

On June 30, 2022 the structure of the share capital of Industrie De Nora S.p.A. was changed (see note 26 for further details) and now it includes ordinary shares all bearing the same rights to profit sharing. Previously share capital was divided into four categories of shares bearing different profit-sharing rights. In particular, category A, B and C shares participated equally to dividends and other distributions while category D shares participated for an amount equal to 10% of the percentage represented by the shares of category D with respect to the total number of shares representing the entire share capital.

The following table shows the basic and diluted earnings per share for the period ended September 30, 2022, and 2021.

	<b>Nine months ended September 30,</b>	
	<b>2022</b>	<b>2021</b>
Profit for the period attributable to shareholders of the parent company distributable to shareholders A, B and C (for the nine months ended September 30, 2021) and ordinary shareholders (for the first nine months ended September 30, 2022) <i>(in € thousands)</i>	63,939	42,039
Weighted average number of ordinary shares for basic earnings per share	186,247,017	176,630,461
<b>Basic and diluted earnings per share (ordinary in Euro)</b>	<b>0.34</b>	-
<b>Basic and diluted earnings per share (A, B, C shares)</b>	-	<b>0.24</b>

	<b>Nine months ended September 30,</b>	
	<b>2022</b>	<b>2021</b>
Profit for the period attributable to shareholders D owners of the parent <i>(in € thousands)</i>	-	0.09
Weighted average number of ordinary shares (category D) for basic earnings per share	-	3,725
<b>Basic and diluted earnings per share (D shares)</b>	-	<b>0.02</b>

## B. NOTES TO THE MAIN FINANCIAL STATEMENTS ITEMS - STATEMENT OF EQUITY AND FINANCIAL POSITION - ASSETS

### 16. Goodwill and other intangible assets

The table below shows the breakdown and changes in intangible assets for the nine months ended September 30, 2022:

	Goodwill	Industrial patents and intellectual property rights	Concessions, licenses and trademarks	Know-how and Technologies	Customer relationships	Development costs	Other	Assets under construction and advance payments	Total intangible assets
	<i>(in € thousands)</i>								
<b>Historical cost at December 31, 2021</b>	<b>63,226</b>	<b>14,253</b>	<b>34,921</b>	<b>47,909</b>	<b>50,362</b>	<b>15,909</b>	<b>8,376</b>	<b>14,855</b>	<b>249,811</b>
Increase	-	307	74	-	-	371	-	4,404	5,156
Decrease	-	-	-	-	-	-	-	(320)	(320)
Impairment	-	-	-	-	-	-	-	-	-
Reclassif./Other movements	-	261	1,029	6	-	1,630	-	(1,797)	1,129
Exchange rate difference	9,823	(125)	2,059	1,616	6,184	2,223	863	727	23,371
<b>Historical cost at September 30, 2022</b>	<b>73,049</b>	<b>14,697</b>	<b>38,084</b>	<b>49,532</b>	<b>56,546</b>	<b>20,132</b>	<b>9,240</b>	<b>17,869</b>	<b>279,148</b>
<b>Accumulated amortization as of December 31, 2021</b>	<b>-</b>	<b>12,460</b>	<b>25,866</b>	<b>31,229</b>	<b>35,991</b>	<b>6,744</b>	<b>4,716</b>	<b>-</b>	<b>117,006</b>
Increase	-	795	2,225	1,199	876	1,520	296	-	6,911
Decrease	-	-	-	-	-	-	-	-	-
Reclassif./Other movements	-	-	-	5	-	-	-	-	5
Exchange rate difference	-	(78)	1,162	1,954	5,052	796	489	-	9,374
<b>Accumulated amortization as of September 30, 2022</b>	<b>-</b>	<b>13,177</b>	<b>29,252</b>	<b>34,387</b>	<b>41,918</b>	<b>9,059</b>	<b>5,501</b>	<b>0</b>	<b>133,296</b>
<b>Net book value as of December 31, 2021</b>	<b>63,226</b>	<b>1,793</b>	<b>9,055</b>	<b>16,680</b>	<b>14,371</b>	<b>9,165</b>	<b>3,660</b>	<b>14,855</b>	<b>132,805</b>
<b>Net book value as of September 30, 2022</b>	<b>73,049</b>	<b>1,520</b>	<b>8,832</b>	<b>15,145</b>	<b>14,627</b>	<b>11,073</b>	<b>3,738</b>	<b>17,869</b>	<b>145,852</b>

Investments amounting to Euro 5,156 thousand for the nine months ended September 30, 2022, mainly refer to:

- (i) industrial patent rights and intellectual property rights for Euro 307 thousand, mainly attributable to the registration and acquisition of industrial patents in Italy;
- (ii) intangible assets under construction amounting to Euro 4,404 thousand, relating to: Euro 426 thousand for industrial patent rights and intellectual property rights attributable to the registration and acquisition of industrial patents, mainly in Japan; Euro 1,782 thousand for concessions, licenses and trademarks mainly related to the implementation of the SAP management system and other ICT systems; and Euro 2,196 thousand related to other intangible assets mainly regarding product development costs of the Water Technologies business segment.

### 17. Property, Plant and Equipment

The following table shows the breakdown and changes in property, plant and equipment for the nine months ended September 30, 2022:

	Land	Buildings	Plant and Machinery	Other assets	Leased assets	Right of use of PPE:	- of which Buildings	- of which Other assets	Assets under construction and advance payments	Total property, plant and equipment
	<i>(in € thousands)</i>									
<b>Historical cost as of December 31, 2021</b>	<b>30,314</b>	<b>90,584</b>	<b>101,161</b>	<b>18,794</b>	<b>122,305</b>	<b>8,079</b>	<b>6,050</b>	<b>2,029</b>	<b>4,474</b>	<b>375,711</b>
Increase	-	611	860	309	6,696	2,852	2,722	130	15,540	26,868
Decrease	-	(33)	(713)	(125)	(980)	(2,027)	(1,972)	(56)	(86)	(3,964)
Impairment	-	-	(2,818)	-	-	-	-	-	-	(2,818)
Reclassif./Other movements	-	948	1,244	456	(327)	(93)	-	(93)	(3,592)	(1,365)
Exchange rate difference	(1,260)	5,300	4,741	725	(2,307)	367	277	91	699	8,264
<b>Historical cost at September 30, 2022</b>	<b>29,054</b>	<b>97,411</b>	<b>104,475</b>	<b>20,159</b>	<b>125,386</b>	<b>9,178</b>	<b>7,078</b>	<b>2,100</b>	<b>17,034</b>	<b>402,696</b>
<b>Accumulated depreciation as of December 31, 2021</b>	<b>10</b>	<b>35,143</b>	<b>57,804</b>	<b>14,801</b>	<b>97,198</b>	<b>3,127</b>	<b>1,887</b>	<b>1,240</b>	<b>-</b>	<b>208,083</b>
Increase	-	2,419	4,802	868	4,214	1,266	894	372	-	13,570
Decrease	-	(6)	(596)	(112)	(880)	(202)	(146)	(56)	-	(1,796)
Impairment	-	-	-	-	-	-	-	-	-	-
Reclassif./Other movements	-	9	(130)	290	(267)	(48)	-	(48)	-	(145)
Exchange rate difference	1	1,268	2,758	507	(2,505)	191	118	72	-	2,219
<b>Accumulated amortization as of September 30, 2022</b>	<b>11</b>	<b>38,833</b>	<b>64,638</b>	<b>16,353</b>	<b>97,760</b>	<b>4,335</b>	<b>2,753</b>	<b>1,581</b>	<b>-</b>	<b>221,930</b>
<b>Net book value as of December 31, 2021</b>	<b>30,304</b>	<b>55,441</b>	<b>43,357</b>	<b>3,993</b>	<b>25,107</b>	<b>4,952</b>	<b>4,163</b>	<b>789</b>	<b>4,474</b>	<b>167,628</b>
<b>Net book value as of September 30, 2022</b>	<b>29,043</b>	<b>58,578</b>	<b>39,837</b>	<b>3,805</b>	<b>27,626</b>	<b>4,843</b>	<b>4,325</b>	<b>519</b>	<b>17,034</b>	<b>180,766</b>

Additions to property, plant and equipment, amounted to Euro 26,868 thousand for the nine months ended September 30, 2022. In particular, investments in property, plant and equipment, excluding increases in the rights of use of property, plant and equipment, amounted to a total of Euro 24,016 thousand and mainly refer to:

- (i) leased assets for Euro 6,696 thousand related to anodes to be leased within the Electrode Technologies business segment;
- (ii) assets under construction and advance payments in the amount of Euro 15,540 thousand, with Euro 12,266 thousand for plant and machinery, Euro 2,026 thousand for buildings and Euro 1,248 thousand for other assets under construction. Among the most important investments are those related to; i) a project that includes both the upgrading of the production plant located in Germany for the purpose of electrode production of Alkaline Water Electolysis (AWE) technology and the design of new (greenfield) plants envisaged in the Company's business plan related to AWE technology; ii) new investments and extraordinary maintenance work on existing plant and machinery mainly in Germany, the United States, China, Italy, Brazil, Japan and India; iii) laboratory equipment to serve R&D activities in Italy mainly intended for alkaline water electrolysis (AWE) technology related to the Energy Transition business; iv) hardware related to the implementation of firewalls to improve the security of the Group's IT systems; and v) extraordinary maintenance work on buildings in Germany, the United States and Brazil.

The write-down of Euro 2,818 thousand refers to plant and machinery used in hydraulic fracturing activities (so-called *Fracking*) For further details see Note 11.

## 18. Equity-accounted investees

This item refers to the investment in the associated company Thyssenkrupp nucera AG & Co. KGaA (formerly ThyssenKrupp Uhde Chlorine Engineers GmbH, hereinafter “TK nucera”).

	<u>As of September30, 2022</u>
	<i>(in € thousands)</i>
<b>Opening balance</b>	<b>121,785</b>
Share of profits (losses)	(4,240)
Other increases (decreases)	2,638
<b>Closing balance</b>	<b>120,183</b>
<b>Investment %</b>	<b>34%</b>

For the purpose of valuation of the investment using the equity method, result for the semester ending as of June 30, 2022 were used in the absence of TK nucera financial figures referring to a more recent date, taking into account the transactions or events that had a significant impact on the associated company in the July-September 2022 period, in accordance with IFRS (IAS 28, paragraph 34).

The share of loss for the period amounting to Euro 4,240 million includes the result of the associated company for the period January 1st 2022 – June 30th 2022 together with certain adjustments referring to the year ending December 31, 2021, and which became known only after the date of approval of the consolidated financial statements of Industrie De Nora S.p.A. as of December 31, 2021.

The following table shows the consolidated income statement and statement of financial position figures for TK Nucera for the 6-month period ended June 30, 2022 (a period that represents the second and third quarters of operations of the associate company since the business year of TK nucera group companies runs from October 1 to September 30).



	<b>As of June 30</b>
	<b>2022</b>
	<i>(in € thousands)</i>
Intangible assets	58,218
Property, plant and equipment	7,235
Deferred tax assets	8,194
Other non-current assets	2,185
Inventory	76,073
Trade receivables	35,445
Financial assets and other current receivables	295,127
Cash and cash equivalent	28,332
<b>TOTAL ASSETS</b>	<b>510,809</b>
Share Capital	100,000
Reserves	109,920
Deferred tax liabilities	7,345
Employees benefits	6,036
Financial liabilities	1,671
Other non current payables	2,060
Trade payables	47,170
Construction contracts and other current payables	236,607
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>510,809</b>

	<b>For the six months period ended June 30</b>
	<b>2022</b>
	<i>(in € thousands)</i>
Revenues	174,795
Operating costs (*)	(172,324)
Finance income/ (expense)	(508)
Income tax expense	(837)
<b>Profit for the period</b>	<b>1,126</b>
Other components of the comprehensive income statement	1,522
<b>Profit of the comprehensive income statement for the year</b>	<b>2,648</b>

(\*) For the six-month period ended June 30, 2022 it includes depreciation and amortisation of Euro 1,858 thousand.

## 19. Financial assets, including derivatives

The table below shows the breakdown of non-current financial assets as of September 30, 2022 and December 31, 2021

	<b>As of September 30, 2022</b>	<b>As of December 31, 2021</b>
	<i>(in € thousands)</i>	
<b>Non-current</b>		
Financial receivables	1,460	2,665
Investments in financial assets	3,011	2,756
<b>Total</b>	<b>4,471</b>	<b>5,421</b>

Financial receivables refer to financial lease contracts related to hydraulic fracturing activities (so-called *Fracking*) related to the Water Technologies segment. The receivable recorded represents the present value of the future lease payments contractually due beyond the next financial year.

Financial receivables are shown net of the related bad debt provision equal to Euro 4,253 thousand as of September 30, 2022 (Euro 2,252 thousand as of December 31, 2021).

Investments in financial assets mainly refer to some pension funds and supplementary company funds for employees.

The table below shows the breakdown of current financial assets as of September 30, 2022 and December 31, 2021.

	As of September 30, 2022	As of December 31, 2021
	<i>(in € thousands)</i>	
<b>Current</b>		
Financial receivables	-	1
Investments in financial assets	3,435	477
<b>Total</b>	<b>3,435</b>	<b>478</b>

Investments in financial assets relate primarily to investments subject to short-term time restrictions that can be liquidated at any time.

## 20. Other receivables

The following table shows the detail of the other receivables as of September 30, 2022 and December 31, 2021, broken down between current and non-current amounts:

	As of September 30, 2022	As of December 31, 2021
	<i>(in € thousands)</i>	
<b>Non-current</b>		
Tax receivables	8,896	7,795
Other - third parties	2,604	2,461
Prepayments and accrued income	1	5
Related parties	52	52
<b>Total</b>	<b>11,643</b>	<b>10,313</b>
	As of September 30, 2022	As of December 31, 2021
	<i>(in € thousands)</i>	
<b>Current</b>		
Tax receivables	11,852	10,492
Advances to suppliers	6,891	10,926
Other - third parties	4,091	1,597
Prepayments and accrued income	7,359	6,013
<b>Total</b>	<b>30,193</b>	<b>29,028</b>

As of September 30, 2022, other current and non-current receivables totalled Euro 41,836 thousand, (Euro 39,341 thousand as of December 31, 2021).

Non-current tax receivables relate to withholding taxes incurred mainly by the Company against collections of receivables from foreign subsidiaries.

The other non-current receivables from third parties are mainly attributable to the contributions paid by the Italian companies of the Group against existing supplementary pension funds as a counter-entry to the contribution due by the employer.

Current tax receivables mainly refer to VAT receivables of Euro 10,952 thousand as of September 30, 2022 and Euro 9,825 thousand as of December 31, 2021.

## 21. Inventory

The table below shows the breakdown of inventories as of September 30, 2022 and December 31, 2021:

	<b>As of September 30, 2022</b>	<b>As of December 31, 2021</b>
	<i>(in € thousands)</i>	
Raw materials and consumables	155,011	115,225
Work in progress and semi-finished products	122,977	90,534
Finished products and goods	66,060	44,303
Goods in transit	5,493	4,933
<b>Total gross inventories</b>	<b>349,541</b>	<b>254,995</b>
Allowance for inventory write-down	(23,357)	(21,962)
<b>Total Net inventories</b>	<b>326,184</b>	<b>233,033</b>

Inventories, amounting to Euro 326,184 thousand, increased by a total of Euro 93,151 thousand, mainly as a result of an increase in raw materials and in particular in noble metals such as ruthenium and iridium used in production processes due to higher quantities in stock and to higher purchase prices.

Inventory is shown net of the write down provision equal to Euro 23,357 thousand at September 30, 2022 (Euro 21,962 thousand at December 31, 2021).

## 22. Current tax assets

Current tax assets amounted to Euro 9,483 thousand at September 30, 2022 (Euro 20,965 thousand at December 31, 2021) and mainly refer to advances on income taxes paid by some Group companies.

## 23. Construction contracts

The following table provides a breakdown of Construction contracts as of September 30, 2022 and December 31, 2021.

	<b>As of September 30, 2022</b>	<b>As of December 31, 2021</b>
	<i>(in € thousands)</i>	
<b>Current assets</b>		
Construction contracts	125,459	96,685
(Progress payments)	(94,516)	(73,402)
Provision for losses on construction contracts	(1,387)	(1,246)
<b>Total</b>	<b>29,556</b>	<b>22,037</b>
<b>Current liabilities</b>		
Construction contracts	69,440	81,846
(Progress payments)	(73,287)	(91,532)
<b>Total</b>	<b>(3,847)</b>	<b>(9,686)</b>
<b>Total Construction contracts (net of advances)</b>	<b>25,709</b>	<b>12,351</b>

Construction contracts (net of contractual advances) amounted to Euro 25,709 thousand at September 30, 2022, an increase from Euro 12,351 thousand as of December 31, 2021, and refer to contracts relating to the Water Technologies business segment.

## 24. Trade receivables

The table below shows the detail of trade receivables as of September 30, 2022 and December 31, 2021.

	<b>As of September 30, 2022</b>	<b>As of December 31, 2021</b>
	<i>(in € thousands)</i>	
<b>Current</b>		
Third parties	133,008	125,724
Related parties	10,407	21,637
Bad debt reserve	<u>(7,259)</u>	<u>(7,387)</u>
<b>Total</b>	<b><u>136,156</u></b>	<b><u>139,974</u></b>

Trade receivables derive from sales transactions and the provision of services and amounted, at September 30, 2022, to Euro 136,156 thousand (Euro 139,974 thousand at December 31, 2021).

The carrying amount of trade receivables, net of the bad debt provision, is deemed to approximate its fair value.

Following are the movements in the bad debt provision

	<b>As of September 30, 2022</b>
	<i>(in € thousands)</i>
<b>Current</b>	
<b>Balance as of December 31, 2021</b>	<b>7,387</b>
Accruals of the year	391
Utilisation and releases of the year	(1,030)
Reclassifications/other changes	(8)
Exchange rate difference	520
<b>Balance as of September 30, 2022</b>	<b><u>7,259</u></b>

## 25. Cash and cash equivalents

The table below provides a breakdown of cash and cash equivalents as of September 30, 2022 and December 31, 2021

	<b>As of September 30, 2022</b>	<b>As of December 31, 2021</b>
	<i>(in € thousands)</i>	
Bank and postal accounts	277,013	72,555
Cash on hand	32	36
Deposit accounts	3,590	1,252
<b>Cash and cash equivalents</b>	<b><u>280,635</u></b>	<b><u>73,843</u></b>

Cash and cash equivalents are made up of effectively available values and deposits. As regards the amounts on deposits and current accounts, the related interests have been recognised on accrual basis.

Cash and cash equivalents, amounting to Euro 280,635 thousand as of September 30, 2022, increased by Euro 206,792 thousand compared to December 31, 2021, mainly due to the capital increase executed on June 30, 2022 following the issuance of 14,814,814 new shares offered by Industrie De Nora S.p.A. at the time of listing. Please refer to Note 26 Equity for more details

For further details on the variations of the period please refer to Interim consolidated statement of cash flows.



## C. NOTES TO THE MAIN FINANCIAL STATEMENTS ITEMS - STATEMENT OF EQUITY - FINANCIAL POSITION - EQUITY AND LIABILITIES

### 26. Equity

Equity as of September 30, 2022 is Euro 737,444 thousand, up from Euro 453,962 thousand as of December 31, 2021.

The shares issued are fully paid up and have no nominal value.

Changes in equity for the nine-month periods ended September 30, 2022 and September 30, 2021 are shown in the “Consolidated statement of changes in equity”, while the “Consolidated statement of comprehensive income” sets out the other components of the statement of comprehensive income for the period, net of the tax effects.

#### Equity attributable to the shareholders of the parent company

To service the institutional placement of Industrie De Nora S.p.A.'s ordinary shares on Euronext Milan, which took place on June 30, 2022, the Company issued 14,814,814 new shares offered in the placement at a price of Euro 13.50 per share. Therefore, a total capital increase of Euro 199,999,989.00 was realised, including Euro 1,481,481.30 as share capital increase and Euro 198,518,507.70 as share premium.

The certificate pursuant to Article 2444 of the Italian Civil Code regarding the amount of the share capital was filed with the Milan Company Registry on June 30, 2022, with the updated Company's Articles of Association. The current composition of the share capital of Industrie De Nora S.p.A. is shown below:

<b>Share capital as of September 30, 2022</b>		
	<i>Euro</i>	<i>no. shares</i>
<i>Total of which:</i>	18,268,203.90	201,685,174
<i>Ordinary shares (regular entitlement)</i>	3,326,857.89	43,899,499
<i>Multiple voting shares (* )</i>	14,941,346.01	157,785,675

(\* ) Owned by the shareholders Federico De Nora, Federico De Nora S.p.A., Norfin S.p.A. and Asset Company 10 S.r.l. Multiple voting shares are not admitted to trading on Euronext Milan and are not counted in the free float and market capitalisation value.

#### Retained earnings, Translation reserve and other reserves

Retained earnings, translation reserve and other reserves pertaining to the Group as of September 30, 2022, amounted to Euro 428,447 thousand (Euro 338,705 thousand as of December 31, 2021), a net increase of Euro 89,742 thousand over December 31, 2021, including:

- Euro 66,696 thousand increase due to the allocation of the previous year's results pertaining to the parent company shareholders;
- Euro 20,000 thousand reduction as a result of the dividend distributed by the Company in the first half of the year;

- Euro 3,419 thousand reduction for placement fees and other listing-related costs recognised as a direct reduction in Other Reserves in equity;
- Euro 19,360 thousand increase in Other Reserves, related to the MIP Incentive Plan, the charge for which was recorded in the income statement under personnel costs;
- Euro 27,105 thousand increase due to the effect of the other components of the comprehensive income statement for the period, of which Euro 22,666 thousand attributable to the differences deriving from the translation of the financial statements of foreign subsidiaries.

#### Equity attributable to non-controlling interests

The table below shows the breakdown of minority interests as of September 30, 2022 and December 31, 2021:

	<b>As of September 30, 2022</b>	<b>As of December 31, 2021</b>
	<i>(in € thousands)</i>	
Share capital and reserves	3,503	3,518
Profit/(Loss) for the period	(48)	(251)
Components of the comprehensive income statement (OCI) (OCI)	134	236
<b>Total</b>	<b>3,589</b>	<b>3,503</b>

## 27. Employee Benefits

Employee benefits at September 30, 2022 amount to Euro 21,481 thousand (Euro 26.036 thousand at December 31, 2021). The decrease is mainly due to the change in actuarial assumptions used for the calculation for the various group companies, most significantly in Italy and Germany.

## 28. Provisions for risks and charges

The following table shows the composition and movements of the provisions for risks and charges as of September 30, 2022 and December 31, 2021.

	<b>As of September 30, 2022</b>	<b>As of December 31, 2021</b>
	<i>(in € thousands)</i>	
<b>Non-current</b>		
Provision for contractual warranties	241	219
Provision for other risks	2,704	2,117
<b>Total</b>	<b>2,945</b>	<b>2,336</b>
<b>Current</b>		
Provision for contractual warranties	9,898	9,313
Provision for other risks	8,532	9,456
<b>Total</b>	<b>18,430</b>	<b>18,769</b>
<b>Total provisions for risks and charges</b>	<b>21,375</b>	<b>21,105</b>

Provisions for risks and charges mainly include: (i) the provision for miscellaneous risks, amounting to Euro 11,236 thousand as of September 30, 2022, and Euro 11,573 thousand as of December 31, 2021; and (ii) the provision for contractual warranties risks, which represents an estimate of the costs for contractually stipulated warranties in connection with the supply of products and plants and amounts to Euro 10,139 thousand as of September 30, 2022, and Euro 9,532 thousand as of December 31, 2021.

Changes for the period ended September 30, 2022 were as follows:

	<b>Provision for contractual warranties</b>	<b>Provision for other risks</b>
<b>Balance as of December 31, 2021</b>	<b>9,531</b>	<b>11,574</b>
Accruals of the year	1,724	1,319
Utilization and releases of the year	(1,303)	(2,126)
Exchange rate differences	187	469
<b>Balance as of September 30, 2022</b>	<b>10,139</b>	<b>11,236</b>

## 29. Financial liabilities

The following table shows the detail of financial liabilities as of September 30, 2022 and December 31, 2021.

	<b>As of September 30, 2022</b>	<b>As of December 31, 2021</b>
	<i>(in € thousands)</i>	
<b>Non-current</b>		
Bank loans and borrowings	270,559	-
Lease payables	3,446	3,784
<b>Total</b>	<b>274,005</b>	<b>3,784</b>
<b>Current</b>		
Bank overdrafts	163	36
Bank loans and borrowings	8,888	256,101
Lease payables	1,640	1,637
Fair value of derivatives	1,073	1,589
<b>Total</b>	<b>11,764</b>	<b>259,363</b>
<b>Total financial liabilities</b>	<b>285,769</b>	<b>263,147</b>

### Bank loans and borrowings

The table below shows the details of bank loans and borrowings and bank overdrafts:

	<b>As of September 30, 2022</b>			<b>As of December 31, 2021</b>		
	<b>Non current</b>	<b>Current</b>	<b>Total</b>	<b>Non current</b>	<b>Current</b>	<b>Total</b>
	<i>(in € thousands)</i>					
New Pool Loan (IDN)	178,707	-	178,707	-	-	-
New Pool Loan (De Nora Holdings US Inc)	91,852	-	91,852	-	-	-
Sumitomo Mitsui Banking Co. (De Nora Permelec Ltd)	-	7,092	7,092	-	-	-
Sumitomo Mitsui Trust Bank (De Nora Permelec Ltd)	-	355	355	-	-	-
Bank of Yokohama (De Nora Permelec Ltd)	-	1,418	1,418	-	-	-
Overdrafts and financial accrued expenses	-	186	186	-	37	37
BPER Loan (IDN)	-	-	-	-	15,003	15,003
Short term loans (De Nora Brazil)	-	-	-	-	1,664	1,664
Pool Loan (IDN)	-	-	-	-	119,860	119,860
Pool Loan (De Nora Holdings US Inc)	-	-	-	-	33,508	33,508
UniCredit Loan (IDN)	-	-	-	-	40,001	40,001
BNL Loan (IDN)	-	-	-	-	31,059	31,059
BPM Loan (IDN)	-	-	-	-	15,005	15,005
<b>Total</b>	<b>270,559</b>	<b>9,051</b>	<b>279,610</b>	<b>-</b>	<b>256,137</b>	<b>256,137</b>

As of September 30, 2022 and December 31, 2021, the fair value of payables to banks approximates their book value.

### *Pool Financing (IDN) - Pool Financing (De Nora Holdings US Inc)*

The original maturity date of these loans was July 19, 2022. However, on February 15, 2022, Banca Nazionale del Lavoro S.p.A., Banco BPM S.p.A., Intesa Sanpaolo S.p.A., Mediobanca - Banca di Credito Finanziario S.p.A., Mediobanca International (Luxembourg) S.A., UniCredit S.p.A. and Unicredit Bank AG - New York Branch, as lending banks, have signed and delivered to the Company and De Nora Holdings US, Inc. a Commitment Letter, governed by Italian law, by virtue of which the lending banks undertook to make available to the Company and De Nora Holdings US, Inc. certain credit lines and/or other forms of financing provided therein for a total amount of approximately Euro 200,000 thousand and USD 100,000 thousand, respectively, in accordance with the terms and conditions set forth in the Commitment Letter, and in the time frame and circumstances indicated therein. This financing, together with any cash available at Group level, will be used for the purposes of, inter alia, refinancing all or part of the Group's existing financial debt, including the financial debt deriving from syndicated loans, as well as to rationalise the Group's financial structure, raise the funds needed to support working capital requirements and develop the Group's business.

In light of the Group's financial needs, it was decided to prematurely close the pool loan maturing in July 2022 and propose to the same banking institutions, joined by Banco BPM, a bullet refinancing, with a maturity of 5 years, which was signed on May 5, 2022 and consists of two lines of Euro 200,000 thousand and USD 100,000 thousand, underwritten by Industrie De Nora S.p.A. and De Nora Holdings US, respectively. Corresponding to this medium-term loan, all further short-term loans of the parent company were repaid, with the sole exception of a Euro 15 million loan with Banco BPER.

The new pool loan considers interest rates parameterised to the 3- or 6-month Euribor for the Euro portion and to the SOFR for the USD portion, in addition to an initial margin that may change semi-annually, starting in January 2023, depending on the evolution of the Group's Leverage level: the initial margin currently in place is 1.15% for the Euro portion and 1.40% for the USD portion. The "leverage ratio," given by the ratio of consolidated net debt to consolidated EBITDA, is the only financial covenant included in the loan agreement, and it is agreed that it cannot exceed a value of 3.5 throughout the term of the agreement. Not meeting the financial covenant is considered a default or breach event. Specifically a default or breach event could lead to the possibility, at banks' discretion, to ask for the immediate repayment of the loan, unless the default situation is remedied according to the terms and conditions of the loan facility agreement, within 20 working days after the submission of such financial covenant.

### *BPER Loan (IDN)*

The loan, initially extended until April 27, 2022 on the same terms, was reimbursed on July 4, 2022.

### *Sumitomo Mitsui Banking Co loan*

The subsidiary De Nora Permelec Ltd signed a short-term loan with Sumitomo Mitsui Banking Co with a notional value of 2,500 million Japanese Yen (equivalent to Euro 18,200 thousand converted at the exchange rate on the date of signing) at an annual rate of 0.13%. On June 30, 2022, this loan was partially repaid for the amount of 300 million Japanese Yen (equivalent to Euro 2,120 thousand converted on the date of payment) and subsequently repaid further on September 30, 2022 for the amount of 1,200 million Japanese Yen (equivalent to Euro 8,510 thousand converted on the date of payment) and its remaining book value as of September 30, 2022 was Euro 7,092 thousand, with a maturity date of October 31, 2022.

### *Sumitomo Mitsui Trust Bank loan*

On July 29, 2022 the subsidiary De Nora Permelec Ltd signed a short-term loan with Sumitomo Mitsui Trust Bank with a notional value of 50 million Japanese Yen (Euro 355 thousands at the exchange rate at the end of September), subsequently renewed on a monthly basis with a maturity date of October 31, 2022 at an annual rate of 0.165%.

### Bank of Yokohama loan

On August 29, 2022 the subsidiary De Nora Permelec Ltd signed a short-term loan with Bank of Yokohama with a notional value of 200 million Japanese Yen (Euro 1.418 thousands at the exchange rate at the end of September), subsequently renewed on a monthly basis with a maturity date of October 31, 2022 at an annual rate of 0.17%.

The total notional value of loans of De Nora Permelec Ltd in Japanese Yen at September 30 2022 amounts to 1,250 million Japanese Yen equivalent to Euro 8,865 thousand at the exchange rate at the end of September.

### Fair value of hedging derivatives

#### Derivatives for hedging the fluctuation of the exchange rate

Derivatives as of September 30, 2022 are exchange rate fluctuation hedging derivative instruments, and they refer in particular to currency derivative contracts for forward purchase and sale entered into by the Company for intercompany transactions. The Group has adopted the hedge accounting option. The fair value is determined using the forward exchange rate at the balance sheet date.

As of September 30, 2022, this item amounted to Euro 1,073 thousands, while as of December 31, 2021, the fair value of these derivatives was Euro 914 thousand.

### Net financial indebtedness

The following table details the composition of the Group's net financial indebtedness determined in accordance with the provisions of the CONSOB Communication DEM/6064293 of July 28, 2006, as amended by CONSOB Communication No. 5/21 of April 29, 2021 and in accordance with ESMA Recommendations contained in Guidelines 32-382-1138 of March 4, 2021 on disclosure requirements under the Prospectus Regulation (the "**Net Financial Indebtedness - ESMA**"). The table below includes figures as of September 30, 2022 and figures as of December 31, 2021:

	<u>As of September 30, 2022</u>	<u>As of December 31, 2021</u>
	<i>(in € thousands)</i>	
A	277,045	72,591
B	3,590	1,252
C	3,435	478
<b>D</b>	<b>284,070</b>	<b>74,321</b>
E	9,051	256,812
F	1,640	1,637
<b>G</b>	<b>10,691</b>	<b>258,449</b>
- Of which secured	-	1,664
- Of which unsecured	10,691	256,785
<b>H</b>	<b>(273,379)</b>	<b>184,128</b>
I	274,005	3,784
J	-	-
K	-	-
<b>L</b>	<b>274,005</b>	<b>3,784</b>
- Of which secured	-	-
- Of which unsecured	274,005	3,784
<b>M</b>	<b>626</b>	<b>187,912</b>

(\*): these are temporary cash deployments made by some Group companies, mainly in India and Brazil, which can be readily liquidated and therefore without restrictions on their actual availability.

The reconciliation between the Net Financial Indebtedness - ESMA and the net financial indebtedness of the Group as monitored by the Group (hereinafter the "**Net Financial Indebtedness - De Nora**") as of September 30, 2022 and December 31, 2021, is shown below:

	<u>As of September 30, 2022</u>	<u>As of December 31, 2021</u>
	<i>(in € thousands)</i>	
<b>Net Financial Indebtedness - ESMA</b>	<b>626</b>	<b>187,912</b>
Fair value of derivatives covering currency risks	1,073	914
<b>Net Financial Indebtedness - De Nora</b>	<b>1,699</b>	<b>188,826</b>

The reduction in Net Financial Indebtedness - ESMA as of September 30, 2022 compared to December 31, 2021, totalling Euro 187,286 thousand, is mainly attributable to the combined effect of the following factors:

- (i) cash generated from operating activities amounting to Euro 44,629 thousand in the nine months ended September 30, 2022;
- (ii) cash received as a result of the capital increase to service the institutional placement of Industrie De Nora S.p.A.'s ordinary shares on Euronext Milan (Euro 196,840 thousand net of placement fees);
- (iii) the liquidity absorbed by investment activities equal to Euro 28,699 thousand in the nine months ended September 30, 2022;
- (iv) dividend distribution during the first half of the year amounting to Euro 20,000 thousand.

For further details on the cash flows for the period, please refer to the consolidated cash flow statement.

The following table shows an analysis of the maturity of the Group's financial payables as of September 30, 2022:

	<u>As of September 30, 2022</u>					
	<u>Carrying amount</u>	<u>Contractual cash flows*</u>	<u>Due date</u>			
			<u>0-12 months</u>	<u>1- 2 years</u>	<u>2 - 3 years</u>	<u>3-5 years</u>
	<i>(in € thousands)</i>					
<b>Financial liabilities</b>						
Bank loans and borrowings	279.610	281.378	9.051			272.327
Lease payables	5.086	5.086	1.640	1.233	925	629
Derivatives	1.073	1.073	1.073			
<b>Total Financial liabilities</b>	<b>285.769</b>	<b>287.537</b>	<b>11.764</b>	<b>1.233</b>	<b>925</b>	<b>272.956</b>

\* The difference between the total bank loans and borrowings and the contractual cash flows is due to the upfront Fees and other charges directly related to new financing agreements, which, paid on the date of stipulation of the loan agreement, are recognised in the statement of financial position as a decrease of the total amount payable.

### 30. Trade payables

The table below shows the detail of trade payables as of September 30, 2022 and December 31, 2021.

	<u>As of September 30, 2022</u>	<u>As of December 31, 2021</u>
	<i>(in € thousands)</i>	
<b>Non-current</b>		
Third parties	86	177
<b>Total</b>	<b>86</b>	<b>177</b>
<b>Current</b>		
Third parties	72,109	60,456
Related parties	794	969
<b>Total</b>	<b>72,903</b>	<b>61,425</b>
<b>Total current payables</b>	<b>72,989</b>	<b>61,602</b>

As of September 30, 2022, trade payables, between current and non-current portions, amounted to Euro 72,989 thousand (Euro 61,602 thousand as of December 31, 2021).

This item mainly includes payables related to the purchase of goods and services, which are due within twelve months.

It should be noted that the carrying amount of trade payables is close to their fair value.

### 31. Income tax payables

Income tax payables as of September 30, 2022 amounted to Euro 19.806 thousand (Euro 27,500 thousand as of December 31, 2021).

### 32. Other payables

The table below shows the detail of other payables as of September 30, 2022 and December 31, 2021.

	<b>As of September 30, 2022</b>	<b>As of December 31, 2021</b>
	<i>(in € thousands)</i>	
<b>Non-current</b>		
Accrued expenses and deferred income	30	29
Payables to employees	934	865
Tax payables	288	248
Advances from customers	4	8
Other - third parties	405	545
Other - related parties	450	488
<b>Total</b>	<b>2,111</b>	<b>2,183</b>
<b>Current</b>		
Advances from customers	37,159	34,791
Advances from related parties	36,089	25,722
Accrued expenses	7,001	5,897
Payables to employees	16,377	15,735
Social security payables	2,547	2,286
Withholding tax payables	654	1,063
VAT payables	4,893	2,327
Other tax payables	2,133	2,533
Other - third parties	2,086	1,888
Other - related parties	181	-
<b>Total</b>	<b>109,120</b>	<b>92,242</b>
<b>Total Other payables</b>	<b>111,231</b>	<b>94,425</b>

Payables to employees relate to amounts accrued but not yet liquidated, such as vacations and bonuses. Payables to employees as of September 30, 2022 include the provision related to the long-term incentive plan, which will be partly paid later in 2022 and partly paid in the following year.



## D. RISK

In the context of business risks, the main risks identified, monitored and, as specified below, actively managed by the Group, are the following:

- credit risk, deriving from the possibility of default of a counterparty;
- liquidity risk, deriving from the lack of financial resources to meet financial commitments;
- market risk.

The Group's objective is to maintain, over time, a balanced management of its financial exposure, in order to guarantee a liability structure that is balanced with the composition of the assets on the statement of financial position and able to ensure the necessary operating flexibility through the use of the liquidity generated by current operations and the use of bank loans.

The Group considers risk monitoring and control systems a top priority to guarantee an efficient risk management. In line with this objective, the Group has adopted a risk management system with formalised strategies, policies and procedures to ensure the identification, measurement and control of individual risks at centralised level for the entire Group.

The purpose of the Group's risk management policies is to:

- identify and analyse the risks to which the Group is exposed;
- define the organisational structure with the identification of the organisational units involved, responsibilities assigned and the system of proxies;
- identify the risk management criteria on which the operational management of risks is based;
- identify the types of transactions for which risks can be hedged.

The Condensed Consolidated Half-Year Financial Statements do not include all of the risk management disclosures mentioned above, required by IFRS. For a detailed description of this information, please refer to Note "E - RISKS" in the 2021 Consolidated Financial Statements. Currently the Group is not hedging the interest rates on the new pool financing and is considering to hedge totally or partially such risk.

### Classification and fair value

The tables below indicate the carrying amount of each financial asset and liability recognised in the statement of financial position.

Classification and fair value as of September 30, 2022	Notes	Carrying amount				Total	Fair value		
		Loans and receivables	Investments in financial assets - Fair value	Derivatives at Fair value	Other financial liabilities		Level 1	Level 2	Level 3
(in € thousands)									
Cash and cash equivalents	25	280,635	-	-	-	280,635	-	-	-
Trade and other receivables	20-22-24	187,475	-	-	-	187,475	-	-	-
Financial assets including derivatives	19	1,460	6,446	-	-	7,906	6,446	-	-
<b>Financial assets</b>		<b>469,570</b>	<b>6,446</b>	<b>-</b>	<b>-</b>	<b>476,014</b>	<b>6,446</b>	<b>-</b>	<b>-</b>
Bank loans and borrowings	29	-	-	-	(279,610)	(279,610)	-	-	-
Lease payables	29	-	-	-	(5,086)	(5,086)	-	-	-
Trade and other payables	30-31-32	-	-	-	(204,026)	(204,026)	-	-	-
Derivatives	29	-	-	(1,073)	-	(1,073)	-	(1,073)	-
<b>Financial liabilities</b>		<b>-</b>	<b>-</b>	<b>(1,073)</b>	<b>(488,722)</b>	<b>(489,795)</b>	<b>-</b>	<b>(1,073)</b>	<b>-</b>

Classification and fair value as of December 31, 2021	Notes	Carrying amount					Fair Value		
		Loans and receivables	Investments in financial assets - Fair value	Derivatives at Fair value	Other financial liabilities	Total	Level 1	Level 2	Level 3
<i>(in € thousands)</i>									
Cash and cash equivalents	25	73,843	-	-	-	73,843	-	-	-
Trade and other receivables	20-22-24	200,280	-	-	-	200,280	-	-	-
Financial assets including derivatives	19	2,666	3,233	-	-	5,899	3,233	-	-
<b>Financial assets</b>		<b>276,789</b>	<b>3,233</b>	<b>-</b>	<b>-</b>	<b>280,022</b>	<b>3,233</b>	<b>-</b>	<b>-</b>
Bank loans and borrowings	29	-	-	-	(256,137)	(256,137)	-	-	-
Lease payables	29	-	-	-	(5,421)	(5,421)	-	-	-
Trade and other payables	30-31-32	-	-	-	(183,527)	(183,527)	-	-	-
Derivatives	29	-	-	(1,589)	-	(1,589)	-	(1,589)	-
<b>Financial liabilities</b>		<b>-</b>	<b>-</b>	<b>(1,589)</b>	<b>(445,085)</b>	<b>(446,674)</b>	<b>-</b>	<b>(1,589)</b>	<b>-</b>

During the periods under review, the Group did not reclassify financial assets between the different categories.

#### Hierarchical scale of fair value

The following table shows the financial instruments recognised at fair value based on the valuation technique used. The different levels have been defined as described below:

- Level 1: listed prices (unadjusted) on active markets for identical assets or liabilities;
- Level 2: input data other than the listed prices in level 1, which can be observed for the asset or liability either directly or indirectly;
- Level 3: input data relating to the asset or liability that are not based on observable market data (unobservable data).

The financial instruments in these financial statements can be divided as follows:

	As of September 30, 2022		
	Level 1	Level 2	Level 3
<i>(in € thousands)</i>			
Fair value investments in financial assets	6,446	-	-
Net fair value of derivative instruments	-	(1,073)	-
<b>Total</b>	<b>6,446</b>	<b>(1,073)</b>	<b>-</b>
	As of December 31, 2021		
	Level 1	Level 2	Level 3
<i>(in € thousands)</i>			
Fair value investments in financial assets	3,233	-	-
Net fair value of derivative instruments	-	(1,589)	-
<b>Total</b>	<b>3,233</b>	<b>(1,589)</b>	<b>-</b>

During the periods under review, the Group did not make any changes regarding valuation techniques for financial instruments accounted for at fair value.

## E. SEGMENT REPORTING

The information relating to business segments was prepared in accordance with the provisions of IFRS 8 "Operating segments" (hereinafter "**IFRS 8**"), which require that the provided information is consistent with the reports submitted to the highest operational decision-making level for the purpose of making decisions regarding the resources to be allocated to the sector and assessing the related results.

In particular, the Group identifies the following three operational business segments:

- *Electrode Technologies*: this includes the offering of metal electrodes (anodes and cathodes) coated with special catalysts, electrolyzer components and systems, with multiple applications, in particular (i) for the production processes of chlorine and caustic soda; (ii) for the electronics industry and in the production of components for lithium battery production; (iii) for the refining of non-ferrous metals (nickel and cobalt); (iv) for the galvanic finishing industry; (v) for the cellulose and paper industry; and (vi) for the infrastructure sector for corrosion prevention of reinforced concrete and metal structures;
- *Water Technologies*: this includes offerings related to water treatment systems, which includes electrodes, equipment, systems and facilities for disinfection and filtration of drinking, wastewater and processing water; the main applications are residential swimming pool disinfection, municipal water disinfection and filtration, and industrial and marine water treatment.
- *Energy Transition*: this includes the offering of electrodes (anodes and cathodes), electrolyzer components, and systems (i) for the generation of hydrogen and oxygen through water electrolysis processes, (ii) for use in fuel cells for electricity generation from hydrogen or another energy carrier (e.g., methanol, ammonia) without CO<sub>2</sub> emissions, and (iii) for use in redox flow batteries;

In support of these business segments there are the so-called Corporate activities which costs are fully allocated to the segments.

The Energy Transition Business was identified starting from the 2022 financial year, while up to December 31, 2021, the related activities were included in the Electrode Technologies Business.

The following tables show the economic information by business segment for the nine-month periods ended September 30, 2022 and 2021:

	<b>Nine months ended September 30, 2022</b>			
	<b>Group Total</b>	<b><i>Electrode Technologies</i> Segment</b>	<b><i>Water Technologies</i> Segment</b>	<b><i>Energy Transition</i> Segment</b>
		<i>(in € thousands)</i>		
Revenue	<b>616,627</b>	351,441	251,090	14,095
Royalties and commissions	(7,570)	(5,994)	(1,501)	(75)
Cost of goods sold	(378,975)	(215,861)	(153,344)	(9,771)
Selling expenses	(22,199)	(6,929)	(14,601)	(669)
G&A expenses	(35,448)	(13,482)	(20,899)	(1,067)
R&D expenses	(9,298)	(2,135)	(1,043)	(6,119)
Other operating income (expenses)	111	116	(172)	167
Corporate expenses allocation to <i>Business</i> segments	(21,944)	(12,338)	(9,115)	(491)
Allocation MIP	(19,360)	(11,034)	(7,883)	(443)
<b>EBITDA</b>	<b>121,944</b>	<b>83,874</b>	<b>42,532</b>	<b>(4,372)</b>
Depreciation and amortization	(20,481)			
Impairment	(2,818)			
Provisions for risks (net of releases and utilizations)	(1,334)			
<b>Operating profit - EBIT</b>	<b>97,311</b>			
Share of profit of equity-accounted investees	(4,240)			
Finance income	30,610			
Finance expenses	(26,393)			
<b>Profit before tax</b>	<b>97,288</b>			
Income tax expense	(33,397)			
<b>Profit for the period</b>	<b>63,891</b>			

**Nine months ended September 30, 2021**

	<b>Group Total</b>	<b>Electrode Technologies Segment</b>	<b>Water Technologies Segment</b>
		<i>(in € thousands)</i>	
Revenue	<b>406,115</b>	<b>237,378</b>	<b>168,737</b>
Royalties and commissions	(4,294)	(3,056)	(1,238)
Cost of goods sold	(250,993)	(140,064)	(110,929)
Selling expenses	(18,447)	(6,264)	(12,183)
G&A expenses	(29,593)	(14,101)	(15,492)
R&D expenses	(7,494)	(7,029)	(465)
Other operating income (expenses)	(459)	(421)	(38)
Corporate expenses allocation to <i>Business</i> segments	(16,981)	(9,714)	(7,267)
<b>EBITDA</b>	<b>77,853</b>	<b>56,728</b>	<b>21,125</b>
Depreciation and amortization	(19,534)		
Impairment	240		
Provisions for risks (net of releases and utilizations)	(932)		
<b>Operating profit - EBIT</b>	<b>57,628</b>		
Share of profit of equity-accounted investees	4,048		
Finance income	8,935		
Finance expenses	(10,919)		
<b>Profit before tax</b>	<b>59,692</b>		
Income tax expense	(17,399)		
<b>Profit for the period</b>	<b>42,293</b>		

(\*) 2021 nine months revenues of Electrode Technologies segment include Euro 4,293 thousand related to Energy Transition segment reported as a separate segment only starting from 2022. Comparative data of the Energy Transition segment are not available for the other income statement lines.

The following table shows investments by business segment as of September 30, 2022:

	<b>Group Total</b>	<b>Electrode Technologies Segment</b>	<b>Water Technologies Segment</b>	<b>Energy Transition Segment</b>	<b>Activities Corporate</b>
			<i>(in € thousands)</i>		
<b>First nine months ended September 30, 2022</b>					
Property, plant and equipment (**)	24,016	17,248	2,173	4,246	349
Intangible assets	5,156	769	2,901		1,486
<b>Total Investment as of 2022</b>	<b>29,172</b>	<b>18,017</b>	<b>5,074</b>	<b>4,246</b>	<b>1,835</b>

(\*\*) It does not include increases related to rights of use of Property, Plant and Equipment.

In accordance with the provisions of IFRS 8, paragraph 34, it should also be noted that for the nine-month periods ended September 30, 2022 and 2021, there was only one customer (TK Nucera, an associated company) belonging to the Electrode Technologies business and Energy Transition business segments that generated revenues exceeding 10% of the total, amounting to Euro 99,582 thousand and Euro 66,378 thousand, respectively.

The table below shows the non-current assets, other than financial assets and deferred tax assets, by geographical area at September 30, 2022 and at December 31, 2022, allocated on the basis of the country in which the assets are located.

**As of September 30, 2022**

	<b>Italy</b>	<b>EMEIA, excluding Italy</b>	<b>APAC</b>	<b>AMS</b>	<b>Total</b>
			<i>(in € thousands)</i>		
Intangible assets	14,937	4,166	16,851	109,898	145,852
Property, plant and equipment	25,963	23,947	67,240	63,616	180,766
Other receivables	10,091	711	774	67	11,643
<b>Total</b>	<b>50,991</b>	<b>28,824</b>	<b>84,865</b>	<b>173,581</b>	<b>338,261</b>

**As of December, 2021**

	<b>Italy</b>	<b>EMEIA, excluding Italy</b>	<b>APAC</b>	<b>AMS</b>	<b>Total</b>
			<i>(in € thousands)</i>		
Intangible assets	13,208	4,486	19,364	95,747	132,805
Property, plant and equipment	24,147	19,225	65,884	58,371	167,627
Other receivables	9,427	2	717	167	10,313
<b>Total</b>	<b>46,782</b>	<b>23,713</b>	<b>85,965</b>	<b>154,285</b>	<b>310,745</b>

## F. RELATED PARTY TRANSACTIONS

Transactions with related parties, as defined by IAS 24 - Related Party Disclosures, mainly relate to commercial, administrative and financial transactions. They are carried out as part of ordinary operations, within the scope of the core business of each party and take place on an arm's length basis. In particular, the Group has relations with the following related parties:

- the direct parent company, Federico De Nora S.p.A. (the "**Parent Company**");
- the associated company TK Nucera and its subsidiaries (the "**Associates**");
- minority shareholders and related companies, also through key executives (the "**Other Related Parties**");
- executives with strategic responsibilities ("**Top Management**").

The table below details the statement of financial position values referring to the related party transactions at September 30 and December 31, 2021 (excluding the transactions with Top Management, that are shown in the next section):

<i>(in € thousands)</i>	Controlling Company	Associates	Other - related parties	Total	Total statement of financial position caption	As percentage of total statement of financial position caption
<b>Other non-current receivables</b>						
As of September 30, 2022	-	-	52	<b>52</b>	11,643	0.4%
As of December 31, 2021	-	-	52	<b>52</b>	10,313	0.5%
<b>Current deferred tax assets</b>						
As of September 30, 2022	376	-	-	<b>376</b>	9,483	4.0%
As of December 31, 2021	376	-	-	<b>376</b>	20,965	1.8%
<b>Current trade receivables</b>						
As of September 30, 2022	10	10,397	-	<b>10,407</b>	136,156	7.6%
As of December 31, 2021	11	21,626	-	<b>21,637</b>	139,974	15.5%
<b>Other non-current payables</b>						
As of September 30, 2022	-	450	-	<b>450</b>	2,111	21.3%
As of December 31, 2021	-	488	-	<b>488</b>	2,183	22.4%
<b>Current trade payables</b>						
As of September 30, 2022	31	721	41	<b>794</b>	72,903	1.1%
As of December 31, 2021	-	894	75	<b>969</b>	61,425	1.6%
<b>Current deferred tax liabilities</b>						
As of September 30, 2022	1,786	-	-	<b>1,786</b>	19,806	9.0%
As of December 31, 2021	1,786	-	-	<b>1,786</b>	27,392	6.5%
<b>Other current payables</b>						
As of September 30, 2022	-	36,089	-	<b>36,089</b>	109,120	33.1%
As of December 31, 2021	-	25,722	-	<b>25,722</b>	92,242	27.9%

Balance sheet amounts with the Parent Company mainly relate to current tax assets of Euro 376 thousand and current income tax payables of Euro 1,786 thousand, both as of September 30, 2022 and December 31, 2021. These balances correspond to the national tax consolidation agreement between the Company, De Nora Italy S.r.l., De Nora Water Technology Italy S.r.l., Capannoni S.r.l. and the Parent Company, originally signed in 2016 and discontinued on June 30, 2022 because, following the changes in the shareholding structure of Industrie De Nora S.p.A. resulting from the listing on the Stock Exchange, the requirements to maintain it have ceased to exist.

Balance sheet amounts with Associated Companies mainly correspond to current trade receivables equal to Euro 10,397 thousand and Euro 21,626 thousand, respectively at September 30, 2022 and at December 31, 2021, mainly concerning the sale of electrodes under the supply "Tool Manufacturing and Services Agreement" initially stipulated on April 1, 2015 with TK nucera and subsequently amended.

Other current payables to Associated Companies amounting to Euro 36,089 thousand and Euro 25,722 thousand as of September 30, 2022 and December 31, 2021, respectively, mainly related to advances obtained with reference to the aforementioned supply contract.

The table below shows the detail of the economic values relating to transactions with related parties for the nine-month periods ended September 30, 2022 and 2021 (excluding the transactions with Top Management, that are shown in the next section)

<i>(in € thousands)</i>	Controlling Company	Associat es	Other - related parties	Total	Total statement of financial position caption	As percentage of total statement of financial position caption
<b>Revenue</b>						
Nine months ended September 30. 2022	-	99,582	5	<b>99,587</b>	616,627	16.2%
Nine months ended September 30. 2021	-	66,378	-	<b>66,378</b>	406,115	16.3%
<b>Other income</b>						
Nine months ended September 30. 2022	43	528	-	<b>570</b>	3,272	17.4%
Nine months ended September 30. 2021	39	549	-	<b>588</b>	2,635	22.3%
<b>Costs for raw materials, consumables, supplies and goods</b>						
Nine months ended September 30. 2022	-	726	-	<b>726</b>	297,842	0.2%
Nine months ended September. 2021	-	234	-	<b>234</b>	200,112	0.1%
<b>Costs for services</b>						
Nine months ended September 2022	68	333	3	<b>404</b>	111,702	0.4%
Nine months ended September. 2021	61	256	2	<b>319</b>	79,042	0.4%
<b>Personnel expenses</b>						
Nine months ended September 2022	-	-	66	<b>66</b>	118,127	0.1%
Nine months ended September 2021	-	-	83	<b>83</b>	85,574	0.1%
<b>Other operating costs and expenses</b>						
Nine months ended September 2022	-	-	1	<b>1</b>	6,556	0.0%
Nine months ended September 2021	-	-	-	<b>-</b>	6,412	0.0%
<b>Finance expenses</b>						
Nine months ended September 2022	-	-	1	<b>1</b>	26,393	0.0%
Nine months ended September 2021	-	-	-	<b>-</b>	10,919	0.0%

The economic relations with the Associated Companies mainly relate to revenues, amounting to Euro 99,587 thousand and Euro 66,378 thousand, for the nine-month periods ended September 30, 2022 and 2021, respectively, mainly concerning the sale of electrodes under the "Tool Manufacturing and Services Agreement" mentioned above.

#### Transactions with Top Management

In addition to the balance sheet and income statement values with related parties presented in the tables above, the Group has recognised compensation to Top Management for the amount of Euro 21,398 thousand and Euro 3,714 thousand for the nine-month periods ended September 30, 2022 and 2021, respectively. The payable in relation to Top Management amounted to Euro 1,126 thousand and Euro 1,139 thousand as of September 30, 2022 and 2021, respectively.

The table below shows the breakdown of the aforementioned fees under the cost categories identified by IAS 24

	<b>Nine months ended September 30</b>	
	<b>2022</b>	<b>2021</b>
	<i>(in € thousands)</i>	
Short-term employee benefits	3,493	3,486
Post-employment benefits	227	228
Other long-term benefits	-	-
Termination benefits;	-	-
Share-based payment	17,679	-
<b>Total</b>	<b>21,398</b>	<b>3,714</b>

In the nine-month period ended September 30, 2022, the Group has accounted for fees to the members of the Board of Directors for Euro 400 thousand (510 thousand in the nine-month period ended September 30, 2021) of which Euro 221 thousand not yet settled as of September 30, 2022.

Top Management compensation represents 18.1 % of the total personnel expense for the nine-month period ended September 30, 2022 (4.3 % for the nine-month period ended September 30, 2021).

## G. NON RECURRING EVENTS

According to Consob Communication n. DEM/6064293 del 28 July 2006, below are reported the information related to the impact of non-recurring events and operations of the period on economic and financial results of the Group.

	<b>Profit (loss) for the year</b>	<b>Equity</b>	<b>Cash Flows</b>
	<i>(in € thousands)</i>		
Personnel expenses - Management Incentive Plan	(19,360)	-	-



## **H. COMMITMENTS, GUARANTEES AND CONTINGENT LIABILITIES**

### Commitments

The Company has not undertaken any commitments that have not been recorded in the statement of financial position, except for some orders for the purchase of capital assets amounting to around Euro 21.4 million at September 30, 2022.

### Contingent liabilities

The Group has not assumed any contingent liabilities that have not been recognised in the financial statements.

## **I. EVENTS AFTER THE REPORTING DATE**

No relevant events occurred after the reporting date.

Milan, November 8, 2022

On behalf of the Board of Directors  
The Managing Director  
Paolo Enrico Dellachà